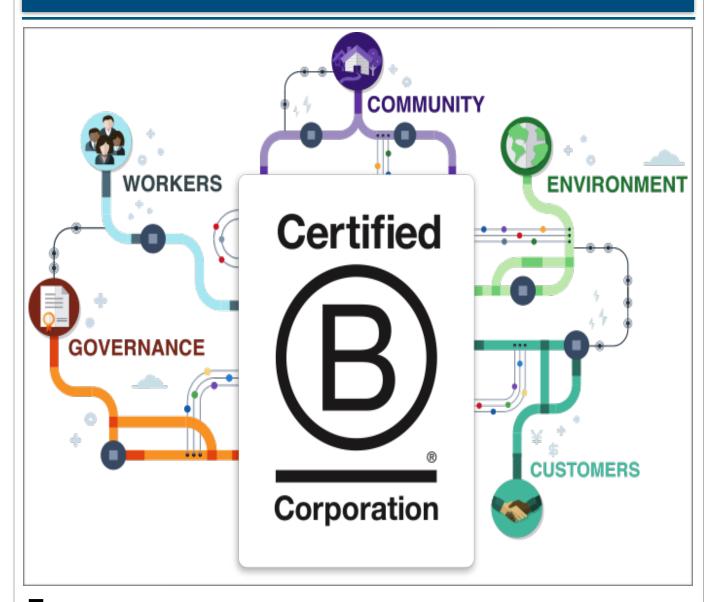
Nicolás Mariscal Torroella March 4, 2020

SYSTEM B



T he world is inevitably changing; and so is the way of conceiving business. Recently I had the opportunity to discover System B, which turned out to be a pleasant surprise. This initiative can potentially redesign the DNA of the economy.

The vision of system B includes an economy where success is measured by the well-being of people, societies and nature. B companies try to be the best companies FOR the world and not only in the world. This implies a new vision, different principles, as well as innovative metrics towards the right direction.

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The following table showcases the values of System B

System B Values

Building together

Accepting different oppinions

Questioning every action and its consequences

Avoid centralization

Building relationships base don trust and respect

Attention, love, and care for others

Innovation, creativity, and Avant-garde vision

Being a guardian of purpose while measuring the consequences of our actions

Being disruptive for the common good

Mutual appreciation for differences

Enthusiasm, constructivisim, and risk management

Systemic approach

As mentioned before, B companies go beyond the simple goal of profit-making; they measure their impact and change their mission, clearly establishing that their purpose is not to maximize profits but to generate returns for investors, while caring about the well-being of affected stakeholders. How do B companies

measure their impact? In governance, workers, customers, community and environment.

System B includes over 500 member companies, which together represent more than \$5 billion. I am convinced that more and more companies will board this ship.

Here is a video that explains more about System B:



https://www.youtube.com/watch?time_continue=64&v=kQQwXYMkvIs&feature=emb_title

I believe that stakeholder capitalism, rather than shareholder capitalism, will continue to move forward, as it is being fostered by several groups and platforms such as the World Economic Forum itself, Caux Round Table, UNIAPAC, business chambers, and several organizations around the world. That they have in common is this shared conviction that there is no planet B, nor life B, so we must act today before reaching a point of no return.

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